



CIBC Asset Management (CAM)  
Currency Market Turbulence

Niagara Institutional Dialogue

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# How to Manage Currency Turbulence?

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**There is substantial interest in currencies, currency management and even currency as an asset class.**

**We will provide introductory thoughts on these questions :**

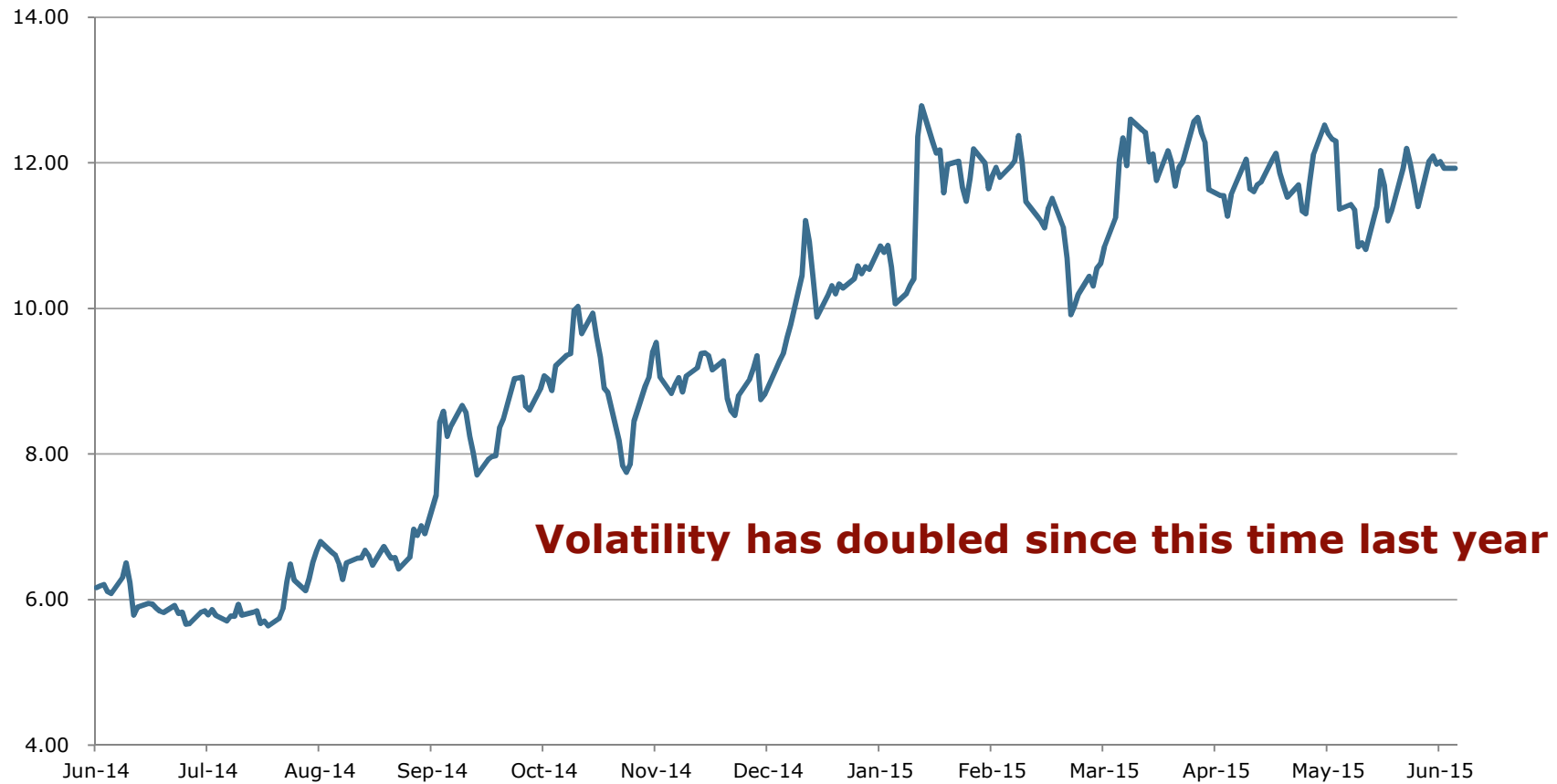
1. Is the currency turbulence a new phenomenon? What might cause it persist, or dissipate?
1. Is there bullet proof hedging policy?
2. Is there scope to add value in currency markets?



# Data from Options Markets Show Increased Turbulence

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## Average Implied Volatility in Major Currencies

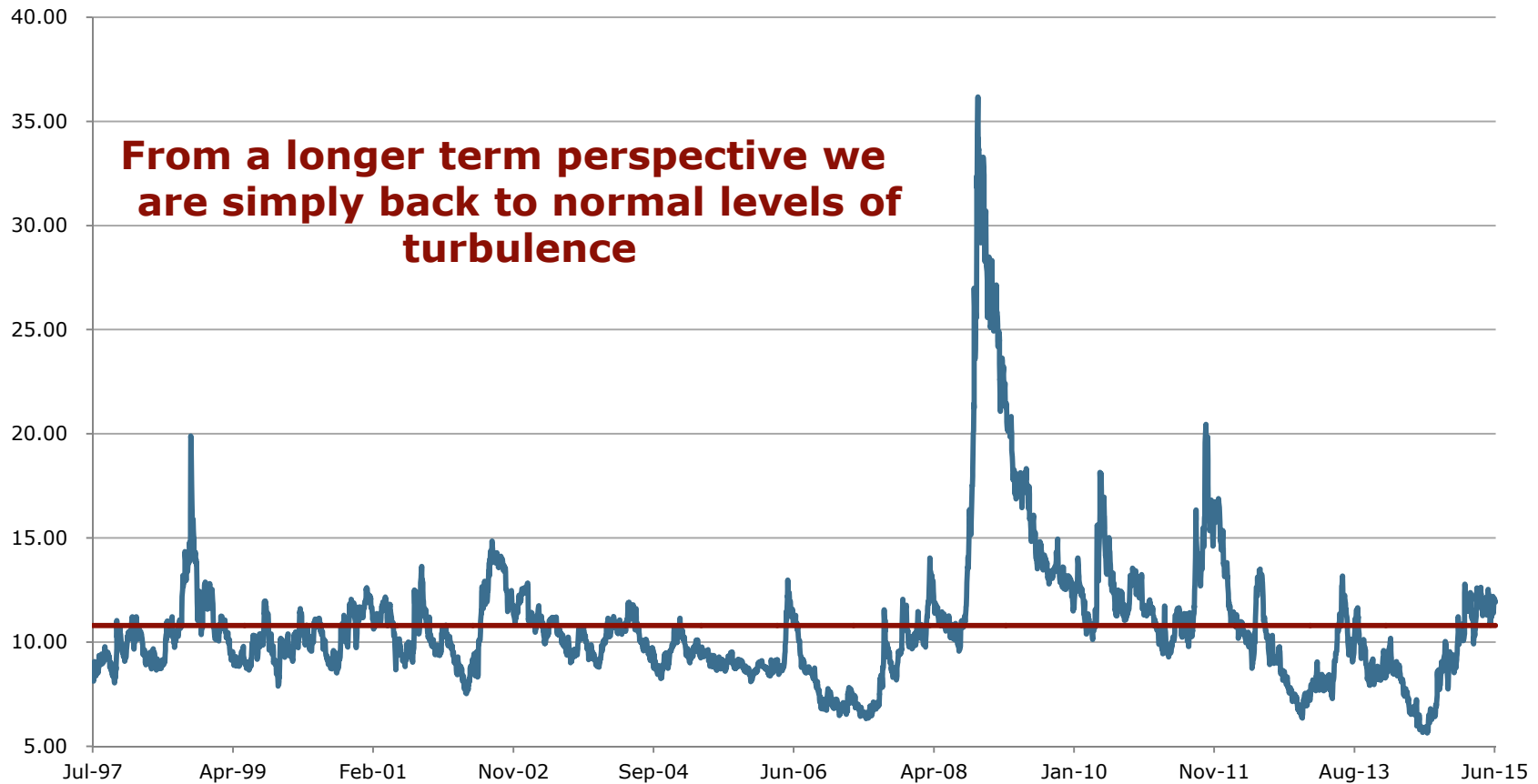




# Longer term perspective on Currency Turbulence

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**Average Implied Volatility in Major Currencies**

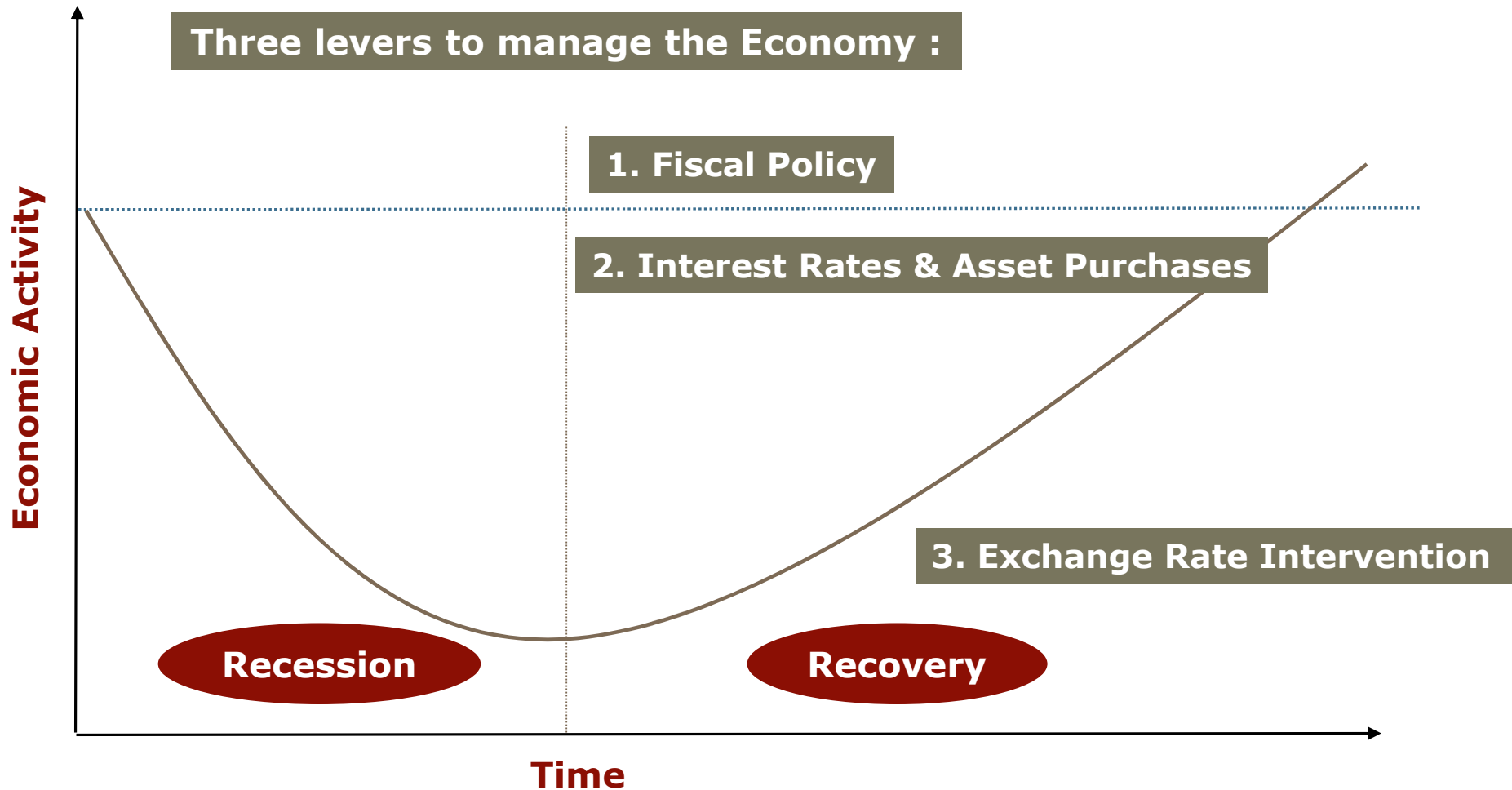


Source: CIBC Asset Management Inc.  
As of June 8, 2015



# Governments' Toolbox for Economic Management

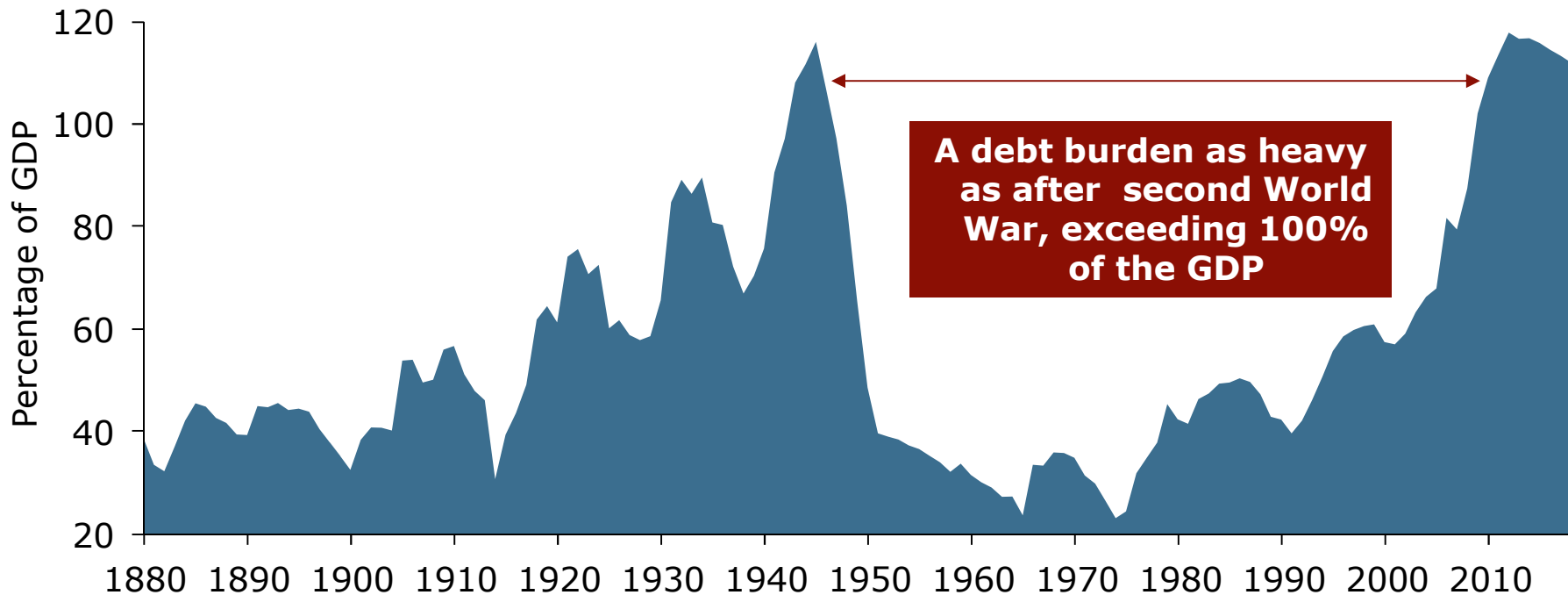
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## No more fiscal flexibility due to record debt levels

### G20 General Government Debt



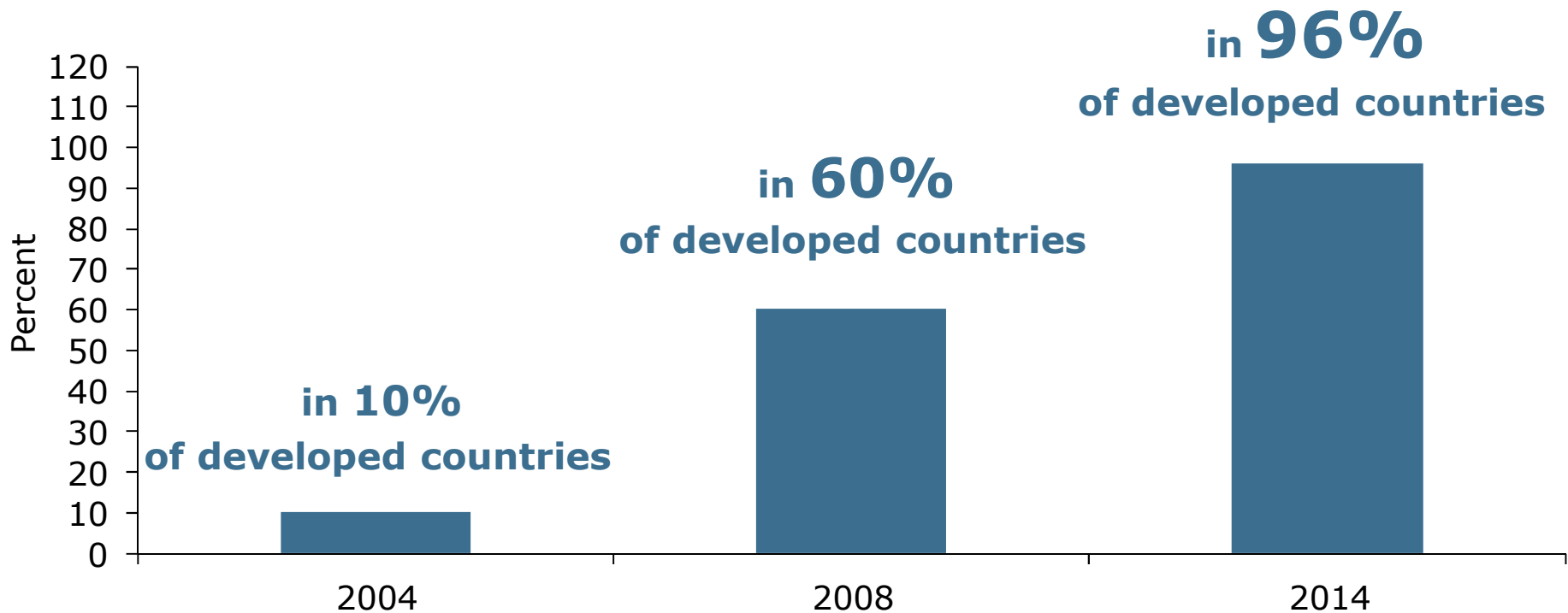


# Interest Rates at the Zero Lower Bound (ZLB)

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**Major Central Banks already lowered interest rates to 0 or even negative!**

## Short Term Interest Rate Already at Less than 1%





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# The Importance of Managing Currencies





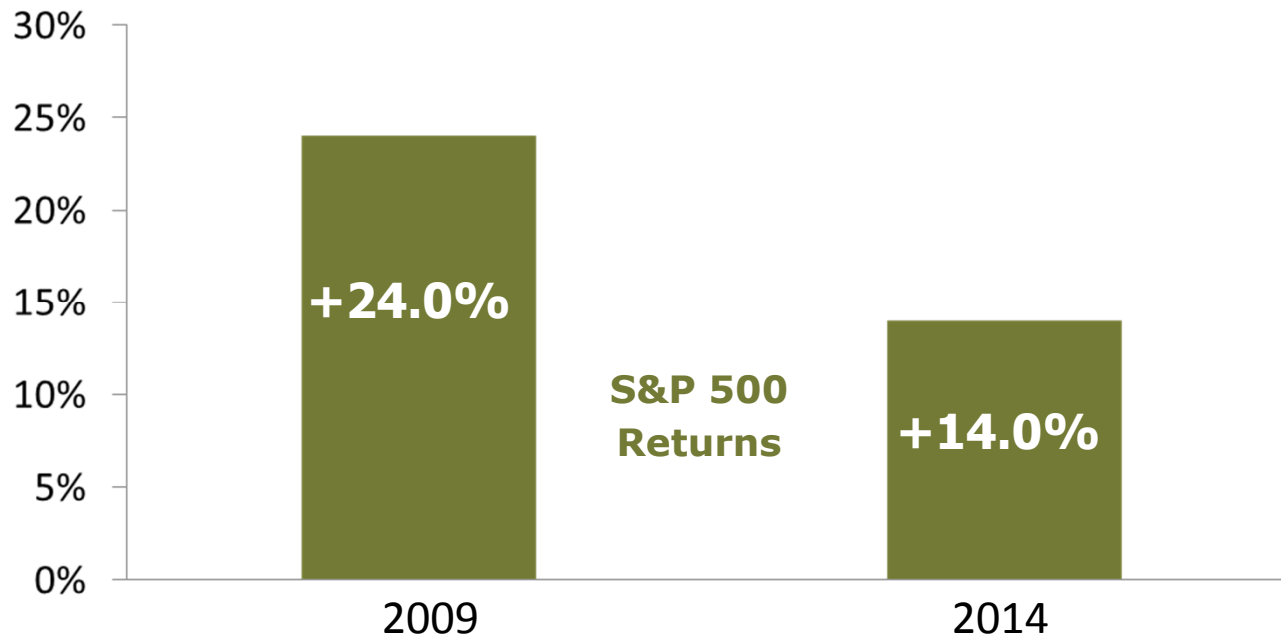
## Currency Impact on Portfolio Return

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**Foreign investment return is composed of:**

**Total return = foreign currency return + index local return**

### S&P 500 Returns (in local currency)





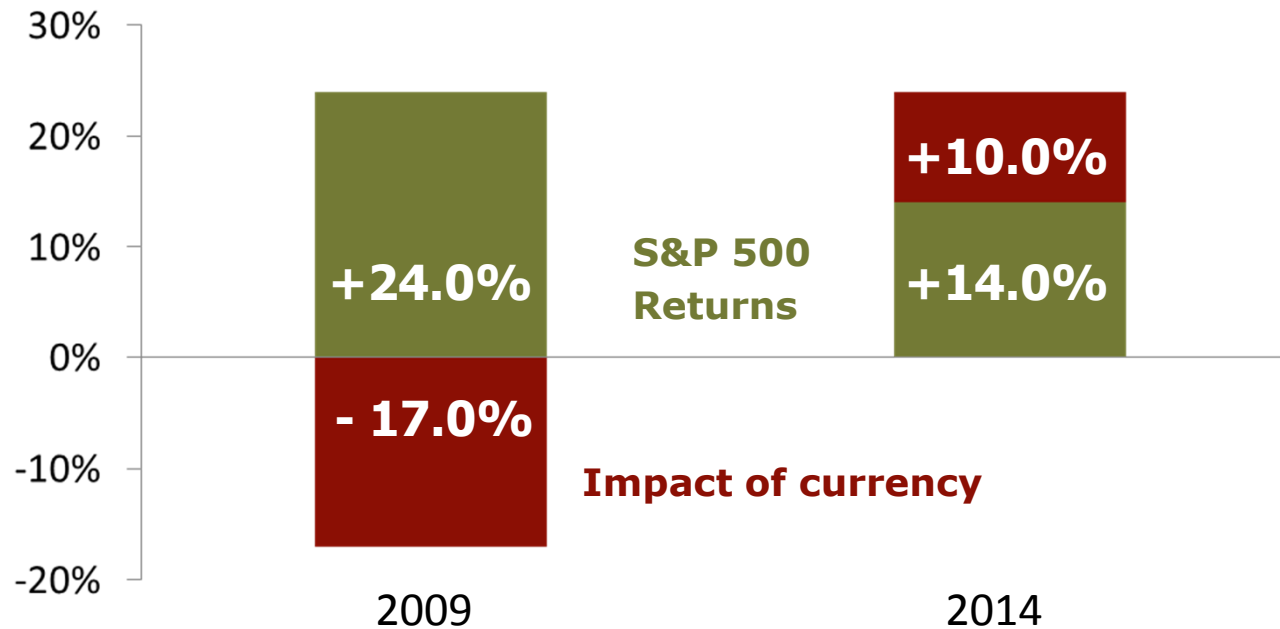
# Currency Impact on Portfolio Return

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**Foreign investment return is composed of:**

**Total return = foreign currency return + index local return**

## S&P 500 Returns after the impact of currency





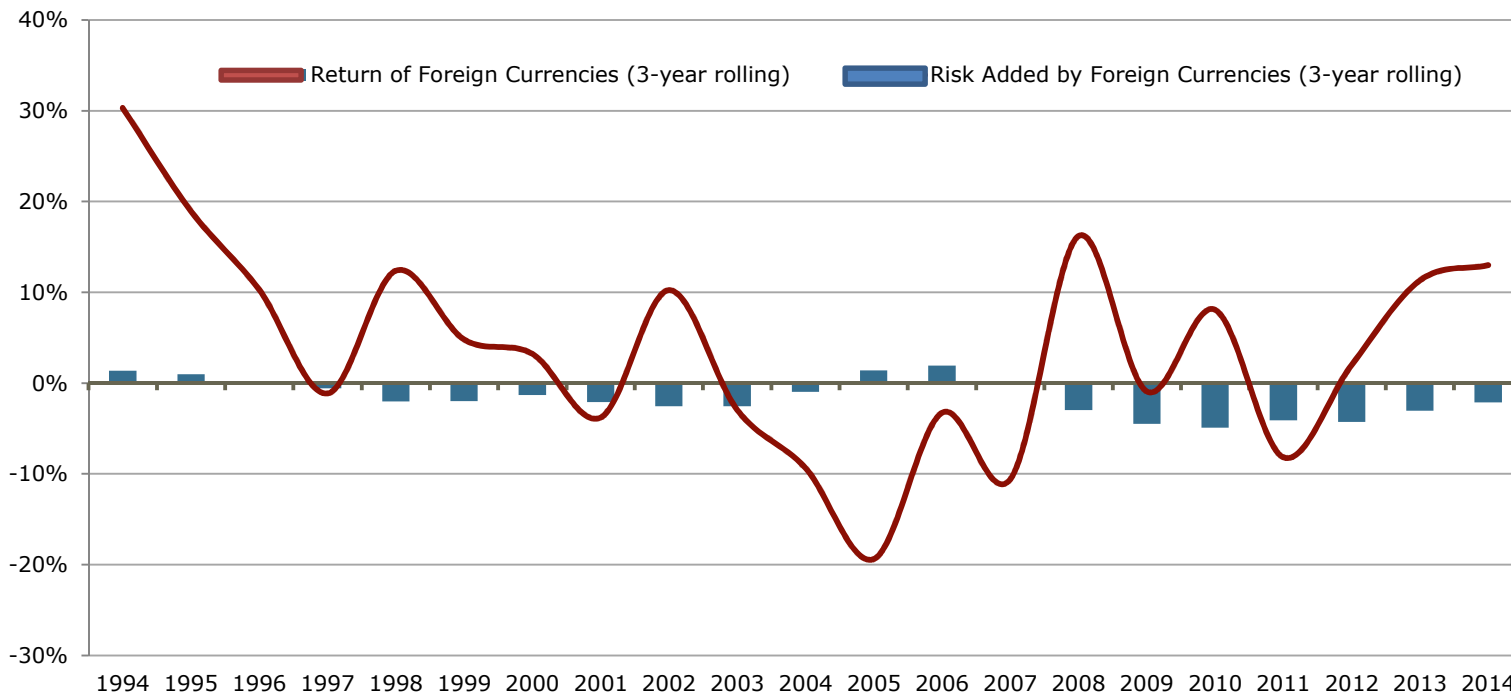
# Currency Impact can be Quite Large

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Key considerations to manage foreign currency exposure:

**Return of foreign currencies: short-term returns can be quite volatile**

**Diversification benefit and risk: not always risk reducing**



**Currencies add return and risk**



**Currencies reduce return and risk**





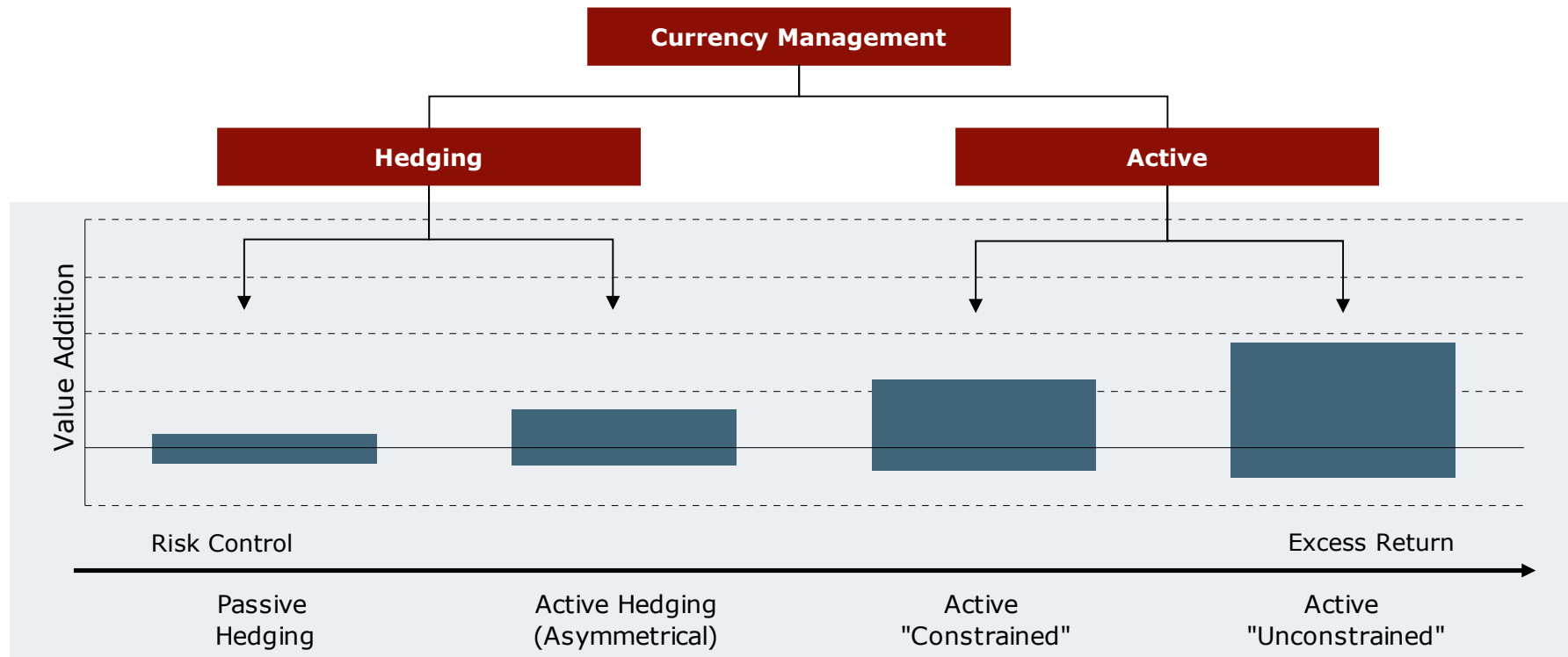
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**Is there a optimal hedge ratio? Does it change?**



# A Spectrum of Approaches to Currency Management

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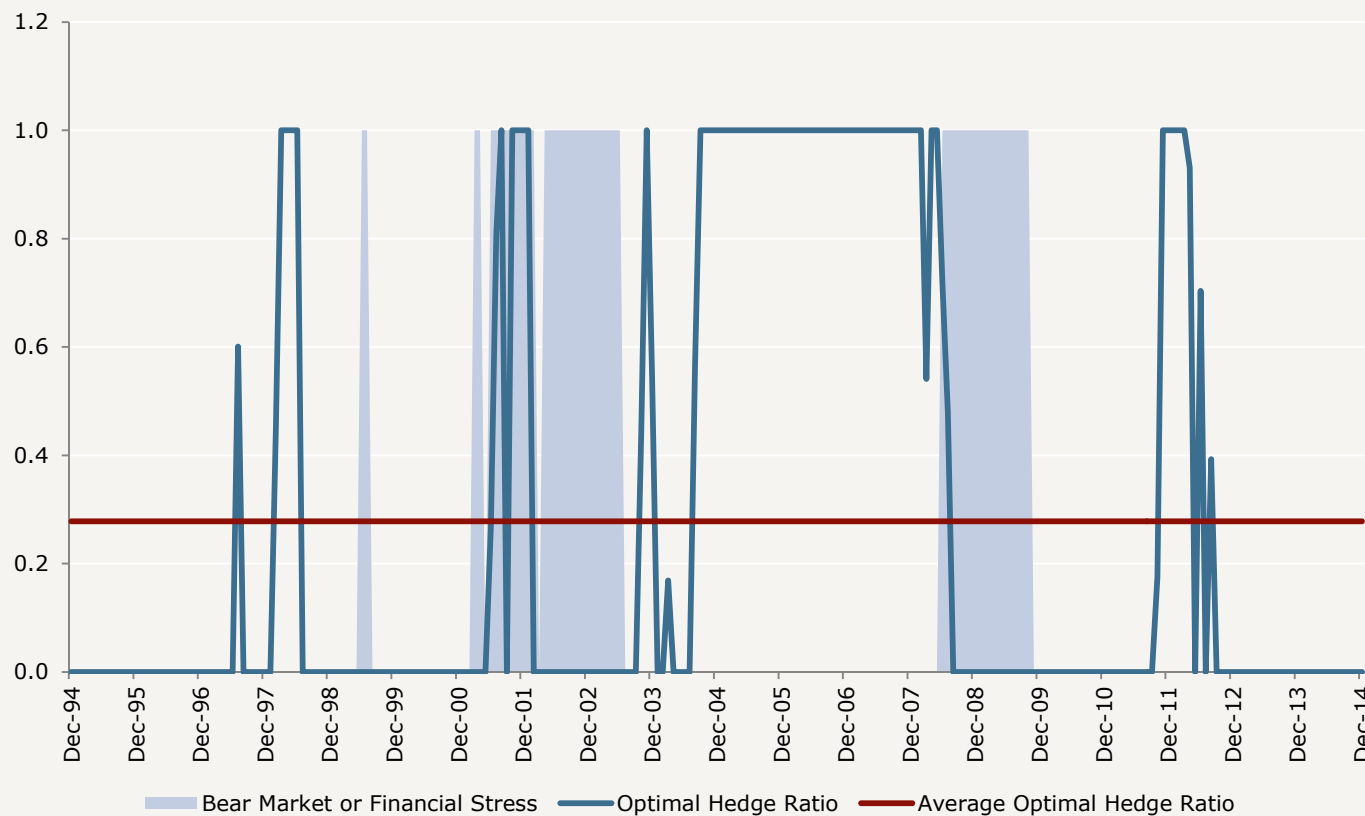
- Aim to neutralize currency risk of international asset portfolio.
- Aim to add value while being constrained by the underlying exposure of the international portfolio.
- Asymmetrical: Possibility to hedge or not based on the underlying foreign currency exposure.
- Allows over/underweights in foreign currency exposure but taking into account underlying foreign currency exposure.
- Aim to add value by taking currency positions regardless of the underlying foreign currency exposure.
- Can be managed through an overlay or on a fully funded basis.



# Why Manage Currencies?

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## Optimal Hedge Ratio based on Return per Unit of Risk (Ex-post simulation – Rolling 1-year periods)



- The optimal hedge ratio has been highly variable over time.
- Foreign currency exposure tends to protect the portfolio in periods of market crisis.

Note: Bear Market or Financial Stress refers to periods with either falling equity markets or high equity volatility.



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## **Can Value Be Created Sustainably? How?**



# Currency Factors could have Attractive Return Characteristics

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## Investors are rewarded for taking certain systematic risks in the currency market:

Factor	Description	15 year Information Ratio	Performance in last year (in %)	Correlation to Equities	Correlation to Hedge Funds	Correlation to Canadian Bonds	Correlation to International Bonds
Carry	Buying the highest yielding currencies and vice versa	0.44	-0.09	0.43	0.43	-0.17	-0.47
Value	Buying currencies that are well below their fair value and vice versa	0.65	-0.09	-0.21	-0.35	-0.02	0.14
Cyclical	Buying currencies best positioned for the current global or domestic cycle and vice versa	1.35	0.18	0.06	0.05	-0.01	-0.07
Momentum	Buying currencies with strong momentum and vice versa	0.45	0.17	-0.21	-0.02	-0.06	0.13

*The performance of each factor is based on a hypothetical portfolio constructed by CAM on the basis of proprietary rules. Performance is gross of fees.*

*Period: February 28th, 2000 to February 28th, 2015; Factors based on CIBC Asset Management research*

*Sources: Thompson Reuters Datastream & CIBC Asset Management Inc. This hypothetical scenario is shown for illustrative purposes only and is not indicative of future results. Please refer to the Disclaimer page for further information.*





## How a Layer of Judgment Improves Currency Investment Results

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### **Some important drivers of currency returns are non-quantifiable**

- Government or Central Bank policy changes can be impactful
  - Changes in the energy policy (Japan, Indonesia, India)
  - Adoption of non-conventional policies
  - Russia/Ukraine conflict and the resulting economic sanctions

### **Some important quantitative information is not available for all currencies**

- There is less data available for smaller or less developed countries
- Economic structure differs between countries
  - China does not have labour data available
  - Labour Remittances are important for some countries and inexistent for others



# Providing Diversification Benefits

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## Correlations to other asset classes

	MSCI WORLD	MSCI EM	DJ UBS	HFRI	INFRA	NAREIT	CIBC Active Unconstrained
MSCI WORLD	1.00	0.68	0.28	0.26	0.82	0.74	0.30
MSCI EM	0.68	1.00	0.34	-0.03	0.62	0.64	0.35
DJ UBS Commodity Index	0.28	0.34	1.00	0.10	0.27	0.19	0.03
HFRI (Hedge Fund Index)	0.26	-0.03	0.10	1.00	0.21	0.03	-0.16
INFRA (Infrastructure Index)	0.82	0.62	0.27	0.21	1.00	0.76	0.11
NAREIT (REIT Index)	0.74	0.64	0.19	0.03	0.76	1.00	0.22
CIBC Active Unconstrained	0.30	0.35	0.03	-0.16	0.11	0.22	1.00

- **MSCI WORLD** MSCI WORLD
- **MSCI EM** MSCI Emerging Markets
- **DJ UBS** DJ UBS Commodity Index
- **HFRI** HFRI (Hedge Fund Index)

- **INFRA** INFRA (Infrastructure Index)
- **NAREIT** NAREIT (REIT Index)
- **CIBC Active Currency** CIBC Active Unconstrained

As at December 31, 2014.  
 Data range is 10 Years with a 3-Year half life as of December 31, 2014.  
 Sources: Thomson Reuters Datastream, CIBC Asset Management Inc.



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## **Concluding Remarks**



## **Currency volatility is unlikely to go away**

- The lack of Fiscal and Monetary policy flexibility increases the focus on currency movement

## **Currency returns are large and do not sum to zero**

- Currency returns can have an impact as large as your active equity managers

## **The optimal hedge ratio changes over time**

- Currency characteristics change making the optimal hedge ratio a moving target

## **There are currency market factors but judgment is important too**

- Factors can be combined to create a starting point for currency management
- Important drivers of currency returns are non-quantifiable

## **Foreign Currencies are a hidden opportunity in portfolios**

- Currency strategies can be applied to most institutional portfolios



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# Appendix



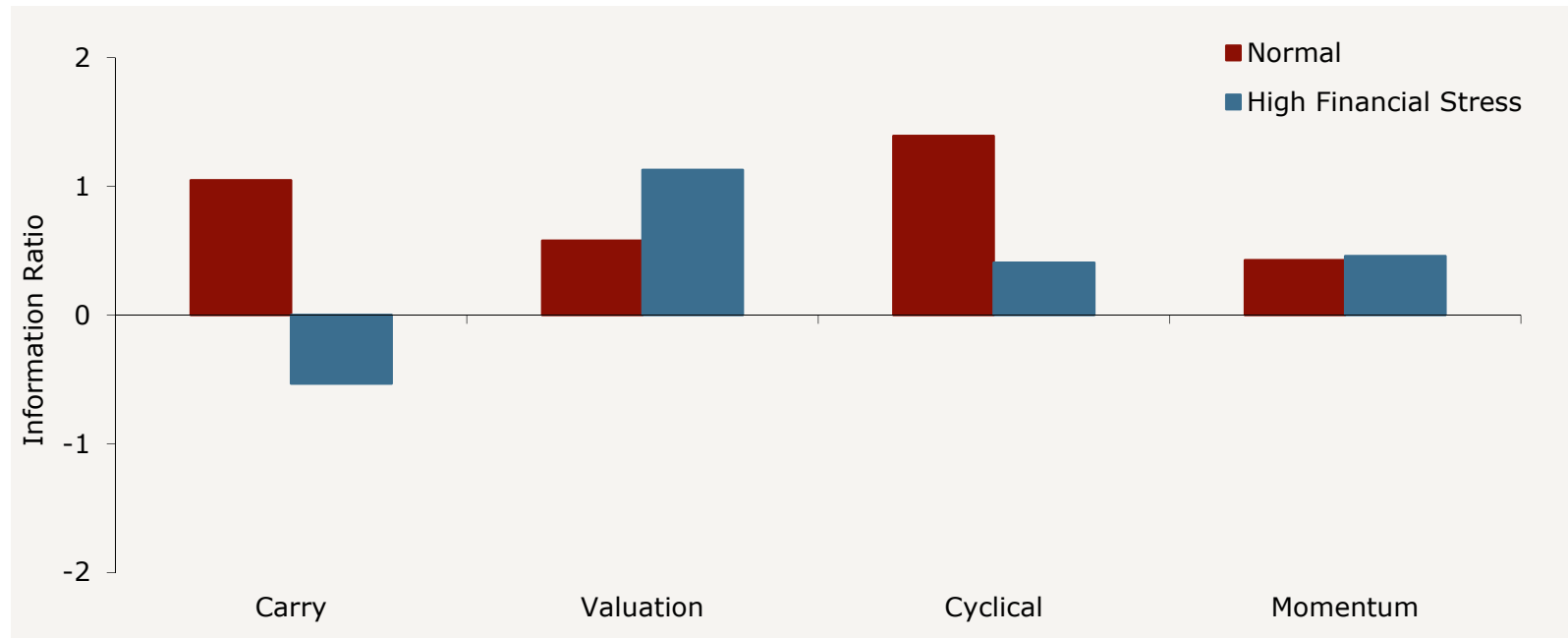
# Understanding Factor Behavior

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- Assess sensitivity of currency factors to macro economic and financial environment
- Ask if the model ranking is reasonable and sustainable
- Determine optimal factor exposures
- Increase or decrease currency positions appropriately

## Factor Effectiveness During High Financial Stress

Risk-Adjusted Return: Normal vs Financial Stress Environment (Jan. 1998 to Apr. 2015)





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